

The background features a stylized white tower with three levels, set against a background of blue and red. The tower is positioned in the center, with the blue background on the left and the red background on the right. The tower's structure is composed of white lines forming a cross-like pattern.

**PROPOSED FY 2023  
BUDGET PRESENTATION**

## GENERAL ASSUMPTIONS

- Revenues are budgeted based on Contracts and Drivers, when available
- Expenses are budgeted based on Drivers
- We will meet all targets and metrics that have been assigned a monetary impact
- DSRIP funds ended in FY22. DPP-BHS began in FY22 and will continue in FY23. PHP-CCP funding begins in FY23.
- Actual salary lapse is 15.04%. Budgeted salary lapse is 12.00%.

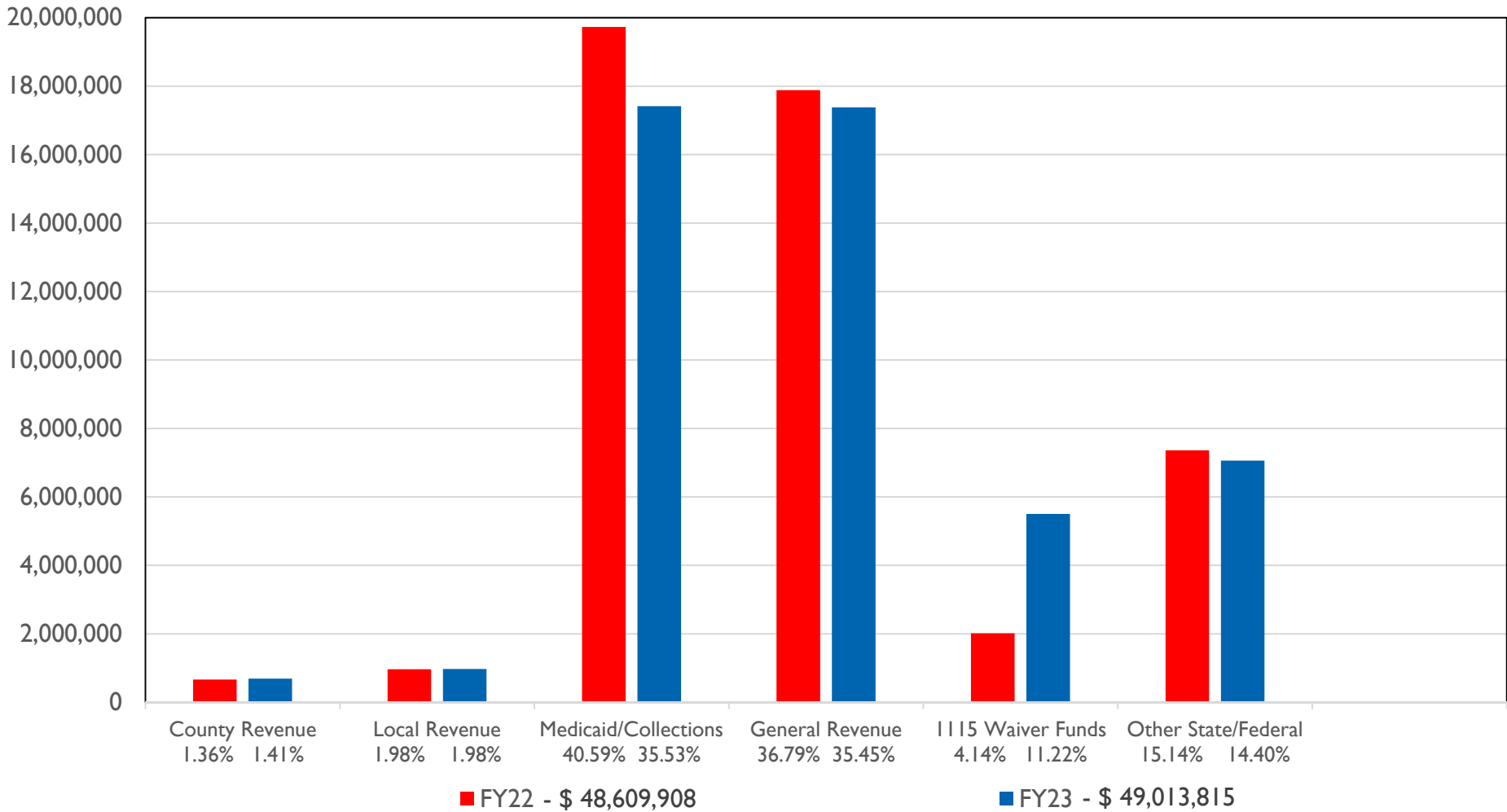
# PROPOSED FY23 BUDGET

## Spindletop Center

Proposed FY23 Budget - *pending Board Approval*

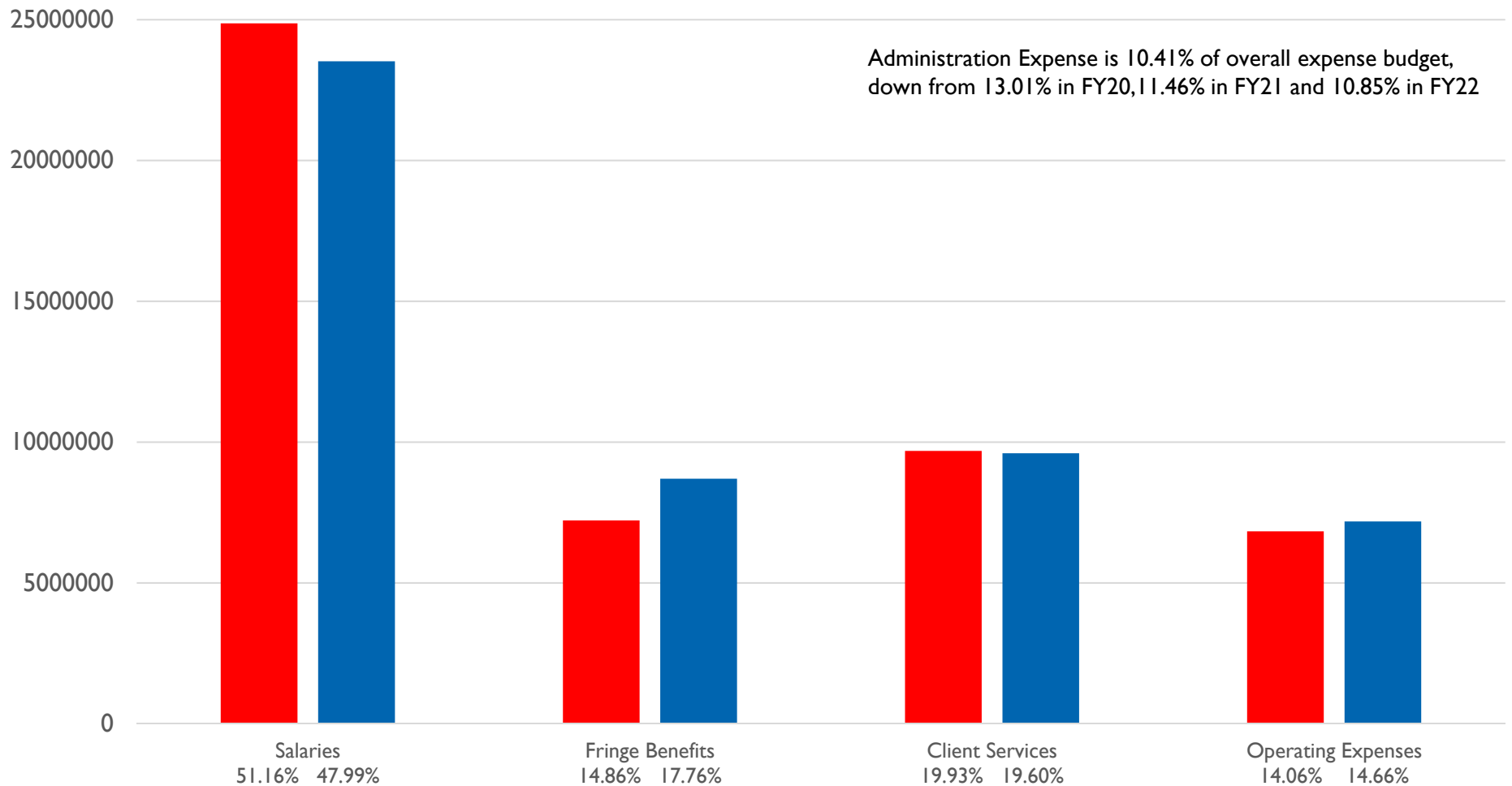
	ACTUAL FY21	ANNUALIZED FY22	BUDGET FY22	BUDGET FY23	Annualized FY22 to Budget FY23
County Revenue	632,320	623,301	662,927	690,371	11%
Other Local Revenue	1,129,757	1,052,783	962,908	970,879	-8%
Medicaid/Medicare/Other Client Collections	14,547,016	15,827,072	19,728,468	17,414,619	10%
General Revenue	17,326,705	17,686,670	17,881,521	17,377,611	-2%
Waiver 1115 - DSRIP	7,464,548	6,216,725	2,000,000	-	-100%
Directed Payment Program (DPP)	-	1,892,963	14,385	5,200,000	175%
Charity Care Provider (CCP)	-	-	-	300,663	0%
Other State/Federal Contracts/Grants	5,661,628	6,663,992	7,359,699	7,059,672	6%
<b>Total Revenue</b>	<b>46,761,974</b>	<b>49,963,504</b>	<b>48,609,908</b>	<b>49,013,815</b>	<b>-2%</b>
Salaries	21,530,459	23,375,814	24,868,441	23,522,037	1%
Fringe	8,287,301	10,367,514	7,222,176	8,703,154	-16%
Client Services	8,797,470	8,923,740	9,686,213	9,604,957	8%
Operating Expenses	7,150,338	7,248,233	6,833,078	7,183,667	-1%
<b>Total Expenses</b>	<b>45,765,568</b>	<b>49,915,301</b>	<b>48,609,908</b>	<b>49,013,815</b>	<b>-2%</b>
<b>Total Excess Revenue over Expenses</b>	<b>996,406</b>	<b>48,203</b>	<b>-</b>	<b>-</b>	

# SUMMARY OPERATING REVENUE



# SUMMARY OPERATING EXPENSE

Administration Expense is 10.41% of overall expense budget,  
down from 13.01% in FY20, 11.46% in FY21 and 10.85% in FY22



■ FY22 - \$ 48,609,908

■ FY23 - \$ 49,013,815

**Spindletop Center**  
Proposed FY23 Budget - *pending Board Approval*

Acct #	Description	Actual FY 2021	Year-to-Date April FY 2022	Annualized FY 2022	Budget FY 2022	Budget FY 2023	Annualized FY22 to Budget FY23
<b>REVENUES:</b>							
70050	COUNTY GOVERNMENT	534,240	350,764	526,146	510,307	540,371	3%
70140	JAIL CONTRACTS	98,080	64,770	97,155	152,620	150,000	54%
70150	CLIENT COLLECTIONS	133,235	53,351	80,027	162,197	107,015	34%
70200	PRIVATE INSURANCE	416,129	269,704	404,556	480,021	412,825	2%
70600	INTEREST	59,940	41,511	62,267	45,000	50,000	-20%
71000	MEDICARE	80,098	54,048	81,072	68,328	82,000	1%
71050	MEDICAID - MH CASE MANAGEMENT	554,420	437,818	656,727	1,021,268	794,640	21%
71055	MEDICAID - ECI	974,985	808,081	1,212,122	1,060,056	1,237,459	2%
71060	MEDICAID - IDD SC/TCM	1,038,298	574,315	861,473	1,563,745	1,160,000	35%
71062	MEDICAID - PASRR	144,632	121,220	181,830	204,200	241,407	33%
71100	MEDICAID - REHAB SERVICE	1,678,016	1,467,787	2,201,681	4,382,469	2,800,000	27%
71150	MEDICAID - PROVIDER SERVICES	585,515	554,463	831,695	792,376	917,700	10%
71160	MEDICAID - CHEMICAL DEPENDENCY	35,420	33,875	50,813	55,000	55,000	8%
71200	MEDICAID - ADMINISTRATIVE CLAIMING	1,584,831	1,312,442	1,968,663	1,524,678	2,000,000	2%
71300	HCS	6,560,385	4,371,997	6,557,996	7,467,929	6,864,069	5%
71310	TEXAS HOME LIVING WAIVER	761,052	492,280	738,420	946,202	742,504	1%
72050	WORK CENTER CONTRACTS - IDD	23,933	15,476	23,214	7,100	28,686	24%
72100	UNITED WAY - ORANGE	9,560	6,033	9,050	8,000	9,000	-1%
72170	PRIVATE PROVIDER CONTRACTS	3,713	17,321	25,982	36,621	45,856	76%
72200	MISCELLANEOUS INCOME	1,032,611	621,514	932,271	866,187	837,337	-10%
72500	ECI	2,846,974	1,380,978	2,071,467	2,070,567	2,062,590	0%

**Spindletop Center**  
Proposed FY23 Budget - *pending Board Approval*

Acct #	Description	Actual FY 2021	Year-to-Date April FY 2022	Annualized FY 2022	Budget FY 2022	Budget FY 2023	Annualized FY22 to Budget FY23
<b>REVENUES:</b>							
73000	DSHS GRANT-SUBSTANCE ABUSE	288,109	212,973	319,460	525,000	363,500	14%
73100	CRIMINAL JUSTICE	227,548	123,952	185,928	260,000	225,000	21%
73200	TWC (DARS)	31,045	18,793	28,190	32,250	28,314	0%
73300	WORKQUEST INCOME	3,731	-	-	11,057	-	0%
73500	OTHER GRANTS	1,635,574	2,247,497	3,371,246	3,776,430	3,524,788	5%
74300	TCOOMMI	628,647	458,468	687,702	684,396	855,480	24%
74400	WAIVER 1115 - DSRIP	7,464,548	1,333,352	6,216,725	2,000,000	-	0%
74500	DIRECTED PAYMENT PROGRAM (DPP)	-	1,261,975	1,892,963	14,385	5,200,000	0%
74600	CHARITY CARE PROVIDER (CCP)	-	-	-	-	300,663	0%
76001	GENERAL REVENUE- MH	5,934,150	4,034,493	6,051,740	6,450,805	5,830,043	-10%
76002	GENERAL REVENUE- IDD	3,638,100	2,432,864	3,649,296	3,621,668	3,621,668	0%
76003	GENERAL REVENUE- MH CRISIS	520,762	347,176	520,764	520,762	520,762	0%
76004	GENERAL REVENUE - PESC	3,155,427	2,172,544	3,258,816	3,155,427	3,155,427	0%
76009	GENERAL REVENUE - MH SUPPORT SVCS	307,996	276,048	414,072	398,040	398,040	0%
76013	GENERAL REVENUE - PPB	2,168,100	1,495,593	2,243,390	2,168,100	2,285,288	5%
76100	MENTAL HEALTH BLOCK GRANT	970,573	621,812	932,718	906,609	902,743	0%
76150	TITLE XX/TANF	368,097	245,656	368,484	369,174	368,097	0%
76200	TDMHMR - PATH	258,155	153,700	230,550	266,394	266,394	0%
77100	PASRR - GR	5,345	11,227	16,841	24,543	29,149	19%
<b>Total Revenues</b>		<b>46,761,974</b>	<b>30,497,871</b>	<b>49,963,504</b>	<b>48,609,908</b>	<b>49,013,815</b>	<b>1%</b>

**Spindletop Center**  
Proposed FY23 Budget - pending Board Approval

Acct #	Description	Actual FY 2021	Year-to-Date FY 2022	Annualized FY 2022	Budget FY 2022	Budget FY 2023	Annualized FY22 to Budget FY23
<b>EXPENSES:</b>							
80000	SALARIES & WAGES	20,670,396	15,574,082	23,361,123	24,860,541	23,508,687	1%
80020	PERFORMANCE AWARD/INCENTIVE PAY	860,063	9,794	14,691	7,900	13,350	-9%
80100	FRINGE BENEFITS	8,287,301	6,911,676	10,367,514	7,222,176	8,703,154	-16%
80200	CONTRACTS - MEDICAL PROFESSIONALS	4,444,934	2,926,626	4,389,939	4,971,167	4,992,551	14%
80325	CONTRACTS - IT SERVICES	390,591	495,870	743,805	366,826	1,319,287	77%
80350	CONTRACTS - RESIDENTIAL	3,816,007	2,557,783	3,836,675	4,187,244	3,947,997	3%
80510	HOUSEKEEPING	-	-	-	(9,483)	-	
80520	MAINTENANCE	89,535	117,571	176,357	119,579	199,158	13%
80530	MOTOR POOL	35,612	39,647	59,471	60,489	67,990	14%
80600	LABORATORY SERVICES	34,250	22,282	33,423	33,800	34,550	3%
80700	MEDICATIONS	125,162	90,990	136,485	139,400	155,800	14%
80900	TRAVEL	67,382	87,456	131,184	235,856	145,122	11%
81000	TRAINING	129,127	64,090	96,135	265,000	160,610	67%
81100	OFFICE SUPPLIES & PRINTING	195,959	119,996	179,994	214,035	156,488	-13%
81200	OTHER CONSUMABLES	946,697	703,042	1,054,563	477,818	516,614	-51%
81250	RAW MATERIALS (WORKSHOP)	-	-	-	1,200	-	0%
81300	RECRUITING	122,019	23,486	35,229	49,898	24,837	-29%
81450	PURCHASED SERVICES-OUTSIDE VENDORS	2,566,449	1,506,040	2,259,060	2,096,787	2,282,488	1%



**Spindletop Center**  
Proposed FY23 Budget - *pending Board Approval*

Acct #	Description	Actual FY 2021	Year-to-Date FY 2022	Annualized FY 2022	Budget FY 2022	Budget FY 2023	Annualized FY22 to Budget FY23
<b>EXPENSES:</b>							
81500	EQUIPMENT PURCHASE	-	5,516	8,274	747,000	8,500	3%
81600	EQUIPMENT RENT/REPAIR	26,270	16,675	25,013	26,250	18,971	-24%
81700	BUILDING RENOVATIONS	178,111	37,134	55,701	90	15,500	-72%
81800	BUILDING RENT/REPAIR	515,668	332,345	498,518	388,662	466,742	-6%
81900	VEHICLE PURCHASE	-	-	-	-	18,089	0%
82000	VEHICLE RENT/REPAIR	81,357	75,505	113,258	105,963	128,600	14%
82100	GASOLINE/FUEL	39,682	70,691	106,037	87,516	132,010	24%
82200	TELECOMMUNICATIONS	477,260	311,166	466,749	442,421	389,940	-16%
82300	UTILITIES	534,966	342,430	513,645	484,916	536,340	4%
82400	INSURANCE	536,044	456,533	684,800	634,870	739,595	8%
82500	CLIENT WAGES	23,999	37,639	56,459	23,000	56,900	1%
82600	REHABILITATIVE/PROGRAM	24,687	34,328	51,492	29,300	59,100	15%
82700	CLIENT SERVICES	144,705	110,437	165,656	136,102	164,386	-1%
83000	WORKQUEST FEES	245	-	-	708	-	0%
83100	SUPPORTED HOUSING	183,726	169,075	253,613	165,000	193,673	-24%
83200	MARKETING	14,146	26,962	40,443	20,500	15,000	-63%
83300	MISCELLANEOUS	145,272	(83,280)	-	17,377	(158,214)	0%
<b>Total Expenses</b>		<b>45,765,568</b>	<b>33,193,587</b>	<b>49,915,301</b>	<b>48,609,908</b>	<b>49,013,815</b>	<b>1%</b>
<b>Total Excess Revenue over Expenses</b>		<b>996,406</b>	<b>(2,695,716)</b>	<b>48,203</b>	<b>-</b>	<b>-</b>	

# OPERATING REVENUES & EXPENSES BY PROGRAM

	MH Adult	MH Child	Substance Use	Crisis	ECI	IDD	All other	Budget FY23
County Revenue	-	-	-	150,000	-	-	540,371	690,371
Other Local Revenue	1,374	-	9,000	-	-	578,384	382,120	970,878
Medicaid/Medicare/Client Collections	1,944,184	3,510,245	67,700	617,501	1,705,311	9,391,209	178,469	17,414,620
General Revenue	4,884,641	2,353,404	-	6,273,699	-	3,650,817	215,050	17,377,611
Directed Payment Program (DPP)	731,493	152,334	76,310	276,965	-	-	3,962,898	5,200,000
Charity Care Provider (CCP)	-	-	-	-	-	-	300,663	300,663
Other State/Federal Contracts/Grants	1,300,725	-	1,063,500	479,524	2,063,104	57,177	2,095,642	7,059,672
<b>Total Revenue</b>	<b>8,862,417</b>	<b>6,015,983</b>	<b>1,216,510</b>	<b>7,797,689</b>	<b>3,768,415</b>	<b>13,677,587</b>	<b>7,675,213</b>	<b>49,013,815</b>
-								
Salaries	4,882,251	3,599,877	745,587	1,626,589	1,888,463	5,604,979	5,174,291	23,522,037
Fringe	1,774,851	1,331,955	275,869	601,837	698,732	2,073,843	1,946,067	8,703,154
Client Services	917,316	887,150	67,628	3,133,486	2,626	4,382,751	214,000	9,604,957
Operating Expenses	989,853	492,682	301,999	1,791,995	302,192	2,167,839	1,137,108	7,183,667
<b>Total Expenses</b>	<b>8,564,271</b>	<b>6,311,664</b>	<b>1,391,083</b>	<b>7,153,907</b>	<b>2,892,013</b>	<b>14,229,412</b>	<b>8,471,466</b>	<b>49,013,815</b>
-								
<b>Total Excess Revenue over Expenses</b>	<b>298,146</b>	<b>(295,681)</b>	<b>(174,573)</b>	<b>643,782</b>	<b>876,402</b>	<b>(551,825)</b>	<b>(796,252)</b>	<b>-</b>

# WAGES & BENEFITS

	Budget FY22	Annualized FY22	Budget FY23	Budget FTE FY22	Actual FTE FY22	Budget FTE FY23
<b>Regular Pay</b>						
Current Filled Positions	\$ 21,871,604	\$ 23,375,814	\$ 22,921,791	439.42	482.99	480.05
Current Open Positions (20.65% - FY22, 12.78% - FY23)	5,691,743	4,128,533	3,359,626	127.48	92.01	75.43
<b>Current Positions</b>	<b>27,563,347</b>	<b>27,504,347</b>	<b>26,281,417</b>	<b>566.90</b>	<b>575.00</b>	<b>555.48</b>
<i>less Salary Lapse (11.49% - FY22, 12.00% - FY23)</i>	<i>(3,166,739)</i>	<i>(4,128,533)</i>	<i>(3,207,552)</i>			
<b>Sub-total Regular Pay</b>	<b>24,396,608</b>	<b>23,375,814</b>	<b>23,073,865</b>	<b>566.90</b>	<b>575.00</b>	<b>555.48</b>
<b>Additional Pay - includes On-Call &amp; OT Pay</b>	265,108	-	251,061			
<b>Allowance for Career Ladder - 25% achievement - 3%</b>	206,725	-	197,111			
<b>Total Wage Expenses</b>	<b>24,868,441</b>	<b>23,375,814</b>	<b>23,522,037</b>			
<b>Fringe Benefits</b>	<b>7,222,176</b>	<b>10,367,514</b>	<b>8,703,154</b>			
<i>Fringe Benefit % of Wages</i>	<i>29.04%</i>	<i>44.35%</i>	<i>37.00%</i>			
<b>Total Wage &amp; Benefits Expenses</b>	<b>\$ 32,090,617</b>	<b>\$ 33,743,328</b>	<b>\$ 32,225,191</b>			

Changes from FY22 to FY23 include-	
<b>Additions:</b>	
New Positions - 7.24 FTE	385,571
<b>Subtractions:</b>	
Deleted Positions - (25.81) FTE	(1,245,946)

# BUDGETED POSITIONS AND SALARY LAPSE

Fiscal Year	Budgeted FTEs	Actual Year End FTEs	Year End Filled FTEs	Year End Vacant FTEs	Actual Lapse %	Lapsed Salary
2018	549.11	554.24	471.26	82.98	14.97%	\$ 3,267,464
2019	513.82	545.40	457.97	87.43	16.03%	\$ 4,616,834
2020	583.50	615.13	476.98	138.15	22.46%	\$ 4,973,369
2021	541.61	537.22	444.22	93.00	17.31%	\$ 4,253,800
2022	566.90	575.00	482.99	92.01	19.05%	\$ 4,128,533
Expected 2023	555.48	555.48	484.49	70.99	12.78%	\$ 3,207,552

# PERFORMANCE AWARDS, SALARY INCREASES

Paid Current FY					Paid Budgeted FY						
Fiscal Year	Performance Award Yes/No	Date Paid	Performance Award %	Total Cost to Center	Centerwide Salary Increases Yes/No	Effective Date	Ceterwide Salary Increase %	Inflation Increase	Targeted Increases	Other Increases	Total Cost to Center
2018	Yes	8/10/2018	5%	\$ 946,944	No			2.10%	63	11	
2019	Yes	8/9/2019	\$500 gross	\$ 225,016	No			2.30%	13	9	
2020	No				Yes	9/8/2019	2% + market leveling	0.10%		All staff	\$ 2,371,021
2021	Yes	8/20/2021	\$2,000 net	\$ 1,148,273	No						
2022	No				Yes	9/1/2021	5% + minimum wage raised to \$14.15	5.40%		All staff	\$ 2,616,344
2023					No		Career Ladder increases - 3%	8.50%		All staff	
<b>Total</b>				\$ 2,320,233			33.00%	48.90%			\$ 4,987,365

Service Revenue		
Fiscal Year	Service Revenue	\$ Chg
2018	\$ 20,054,194	0
2019	\$ 18,831,754	-6.10%
2020	\$ 16,862,661	-10.46%
2021	\$ 15,912,433	-5.64%
2022	\$ 16,512,639	3.77%
2023 B	\$ 18,154,990	9.95%

# RESERVE ACCOUNTS

FY23 Projections	Beginning Balance	Expected Net Changes	Ending Balance
<b>Special Project Reserve Account (formerly EOY Spending)</b>	\$ 1,118,844		\$ -
Inflow - Excess funds from FY22		-	
Outflow - Capital expenditures		1,118,844	
<b>1115 Waiver Funds in Savings Account</b>	\$ 18,984,935		\$ 14,234,607
Inflow - Net DPP Funds		6,500,335	
Inflow - Net CCP Funds		750,000	
Outflow - Operating Expense		(5,500,663)	
Outflow - Silsbee building		(2,400,000)	
Outflow - Proposed Smith Building		(4,100,000)	

Fiscal Year	1115 Waiver included in Budget	1115 waiver Expended - Year End	Reserve Account Year End
2017	6,149,453	5,550,213	2,660,524
2018	6,277,467	3,898,739	8,468,903
2019	1,118,977	1,043,317	10,489,850
2020	2,958,417	3,204,023	22,287,711
2021	2,525,163	2,459,380	22,955,930
2022	2,000,000	6,216,725	18,984,935
Expected 2023	5,500,663	5,500,663	14,234,607



QUESTIONS