

The background features a stylized white tower with three levels, set against a background of blue and red. The tower is positioned in the center, with the blue background on the left and the red background on the right. The tower's structure is composed of white lines forming a central vertical axis and horizontal crossbars, with triangular shapes at the top and bottom. The overall design is clean and modern.

PROPOSED FY 2024 BUDGET PRESENTATION

GENERAL ASSUMPTIONS

- Revenues are budgeted based on Contracts and Drivers, when available
- Expenses are budgeted based on Drivers
- We will meet all targets and metrics that have been assigned a monetary impact
- DPP-BHS and PHP-CCP funding is budgeted to the extent needed to balance the operating budget.
- Actual salary lapse for FY 23 is 18.02%. Full budgeted positions have a vacancy rate of 21.29%. Salary for FY 24 is budgeted with a lapse of 12.00%.

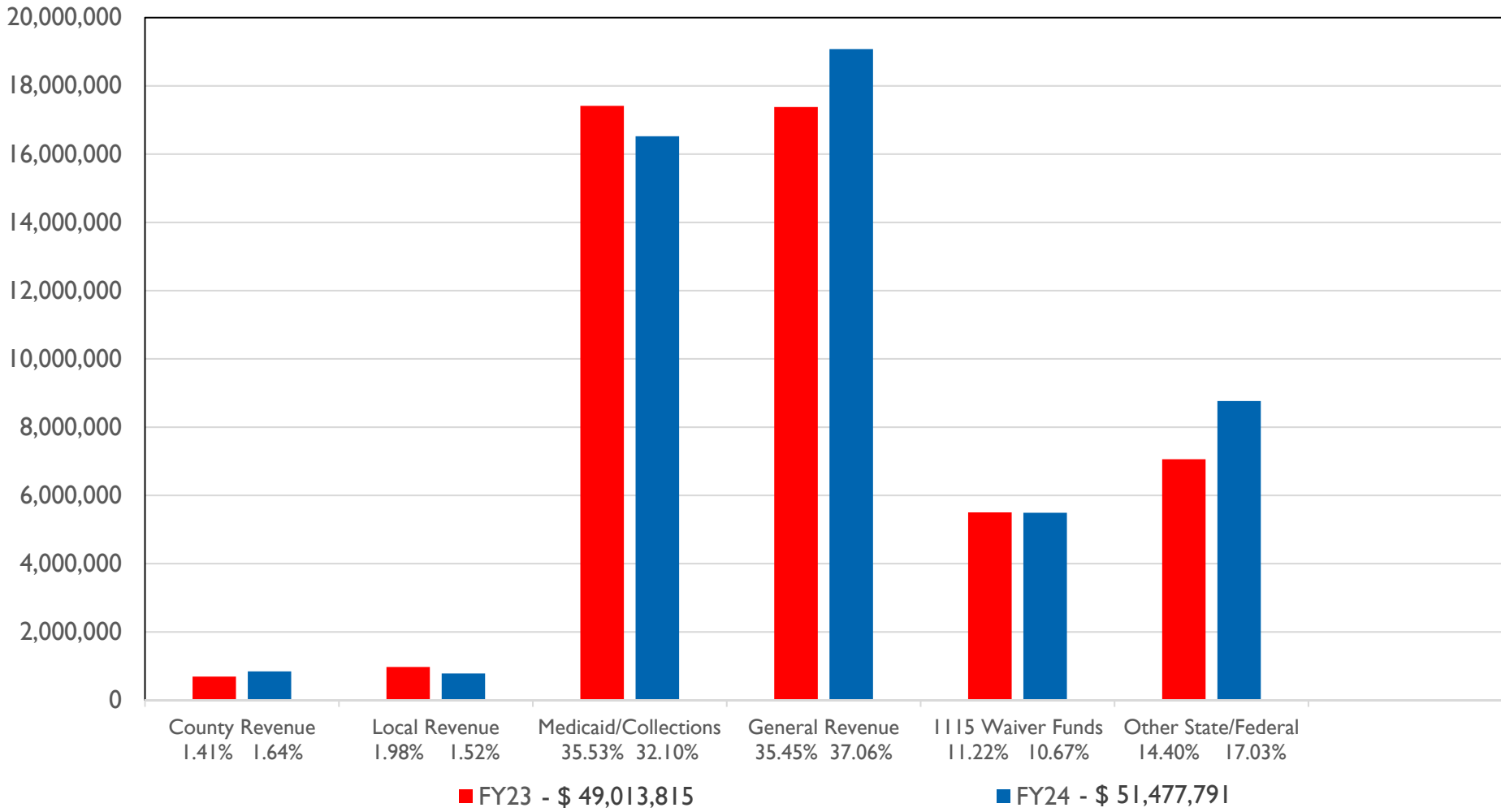
PROPOSED FY24 BUDGET

Spindletop Center

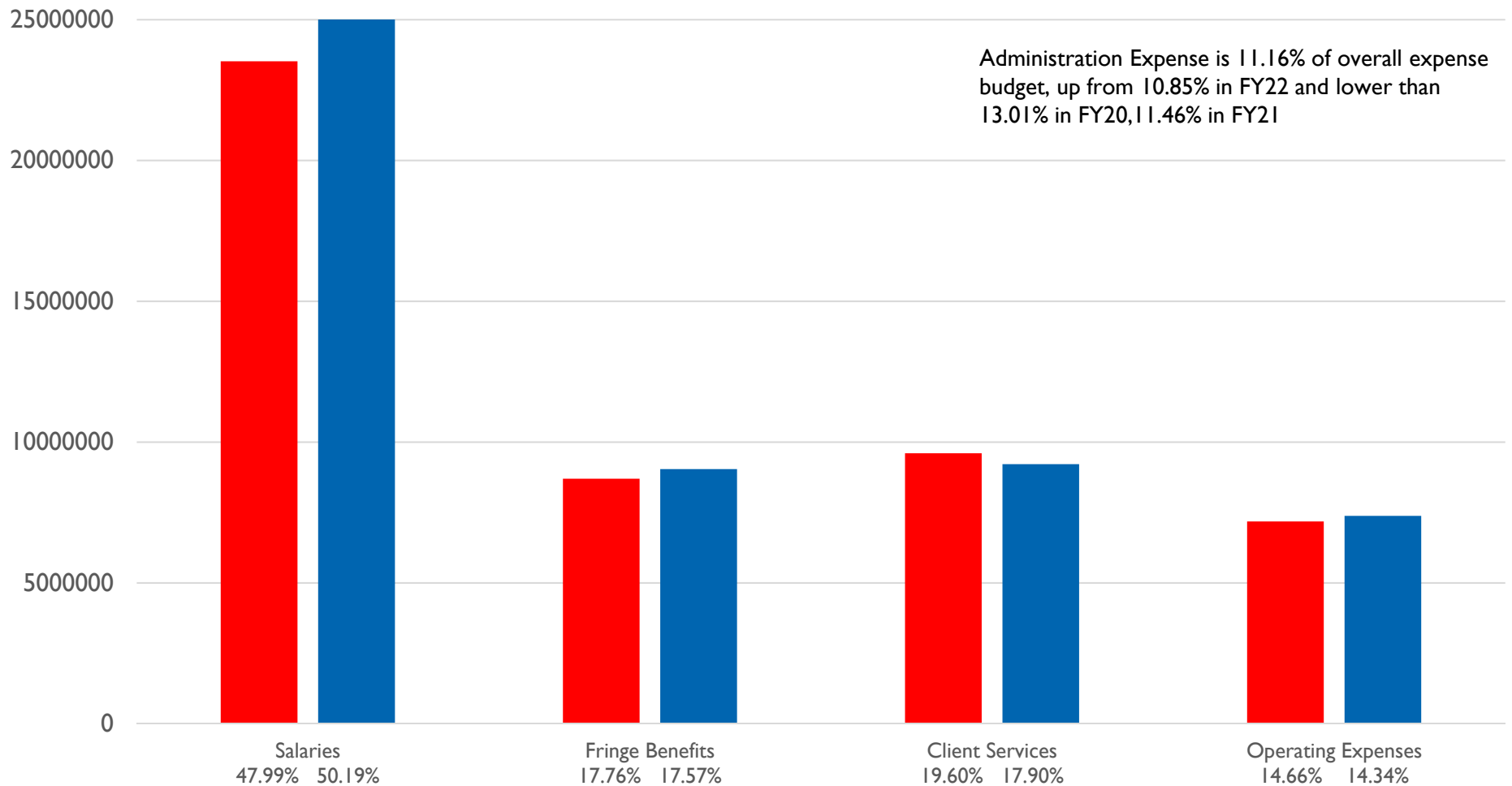
Proposed FY24 Budget - *pending Board Approval*

	ACTUAL FY22	BUDGET FY23	ANNUALIZED FY23	BUDGET FY24	Annualized FY23 to Budget FY24
County Revenue	600,979	690,371	681,376	843,446	24%
Other Local Revenue	866,552	876,046	768,972	780,110	1%
Medicaid/Medicare/Other Client Collections	15,001,075	16,672,116	15,234,808	16,523,489	8%
General Revenue	17,141,101	17,377,611	17,394,996	19,075,882	10%
Waiver 1115 - DSRIP	5,452,298	0	0	0	0%
Directed Payment Program (DPP)	3,221,371	5,200,000	3,849,981	2,829,058	-27%
Charity Care Provider (CCP)	0	300,663	5,189,631	2,661,159	-49%
Other State/Federal Contracts/Grants	7,939,815	7,897,009	7,774,052	8,764,648	13%
Total Revenue	50,223,191	49,013,815	50,893,816	51,477,791	1%
Salaries	23,681,963	23,522,037	23,213,496	25,835,573	11%
Fringe	9,273,462	8,703,154	7,714,694	9,042,451	17%
Client Services	9,173,444	9,604,957	9,067,688	9,215,586	2%
Operating Expenses	7,377,150	7,183,667	7,359,144	7,384,181	0%
Total Expenses	49,506,019	49,013,815	47,355,022	51,477,791	9%
Total Excess Revenue over Expenses	717,172	-	3,538,794	-	

SUMMARY OPERATING REVENUE



SUMMARY OPERATING EXPENSE



■ FY23 - \$ 49,013,815

■ FY24 - \$ 51,477,791

Spindletop Center
Proposed FY24 Budget - *pending Board Approval*

Acct #	Description	Actual FY 2022	Budget FY 2023	Annualized FY2023	Budget FY 2024	Annualized FY23 to Budget FY24
REVENUES:						
70050	COUNTY GOVERNMENT	497,519	540,371	536,496	605,553	13%
70140	JAIL CONTRACTS	103,460	150,000	144,880	237,893	64%
70150	CLIENT COLLECTIONS	52,421	107,015	131,096	134,160	2%
70200	PRIVATE INSURANCE	419,126	412,825	410,526	415,300	1%
70600	INTEREST	57,844	50,000	149,700	80,000	-47%
71000	MEDICARE	86,570	82,000	83,394	84,700	2%
71050	MEDICAID - MH CASE MANAGEMENT	626,953	794,640	523,504	675,400	29%
71055	MEDICAID - ECI	1,182,665	1,237,459	868,378	1,368,576	58%
71060	MEDICAID - IDD SC/TCM	761,543	1,160,000	407,214	905,000	122%
71062	MEDICAID - PASRR	183,277	241,407	150,312	207,000	38%
71100	MEDICAID - REHAB SERVICE	2,272,704	2,800,000	2,247,566	2,532,196	13%
71150	MEDICAID - PROVIDER SERVICES	799,917	917,700	868,868	894,200	3%
71160	MEDICAID - CHEMICAL DEPENDENCY	43,915	55,000	71,910	69,000	-4%
71190	MEDICAID - YES WAIVER	49,155	-	93,710	90,000	-4%
71200	MEDICAID - ADMINISTRATIVE CLAIMING	2,101,460	2,000,000	2,198,794	2,566,044	17%
71300	HCS	6,421,369	6,864,069	7,179,536	6,581,913	-8%
71310	TEXAS HOME LIVING WAIVER	740,831	742,504	553,704	622,235	12%
72050	WORK CENTER CONTRACTS - IDD	23,484	28,686	1,556	-	-100%
72100	UNITED WAY - ORANGE	8,650	9,000	6,668	7,500	12%
72170	PRIVATE PROVIDER CONTRACTS	35,743	45,856	57,344	70,375	23%
72200	MISCELLANEOUS INCOME	899,383	837,337	1,037,862	1,087,613	5%
72500	ECI	2,146,545	2,062,590	2,053,250	2,141,500	4%

Spindletop Center
Proposed FY24 Budget - *pending Board Approval*

Acct #	Description	Actual FY 2022	Budget FY 2023	Annualized FY2023	Budget FY 2024	Annualized FY23 to Budget FY24
REVENUES:						
73000	DSHS GRANT-SUBSTANCE ABUSE	325,364	363,500	328,310	429,000	31%
73100	CRIMINAL JUSTICE	204,927	225,000	327,424	328,000	0%
73200	TWC (DARS)	28,200	28,314	23,684	26,900	14%
73500	OTHER GRANTS	3,571,145	3,524,788	3,211,048	4,029,907	26%
74300	TCOOMMI	764,251	855,480	792,474	721,728	-9%
74400	WAIVER 1115 - DSRIP	5,452,298	-	-	-	
74500	DIRECTED PAYMENT PROGRAM (DPP)	3,221,371	5,200,000	3,849,981	2,829,058	-27%
74600	CHARITY CARE PROVIDER (CCP)		300,663	5,189,631	2,661,159	-49%
76001	GENERAL REVENUE- MH	5,830,043	5,830,043	5,830,044	7,302,685	25%
76002	GENERAL REVENUE- IDD	3,621,545	3,621,668	3,612,946	3,704,506	3%
76003	GENERAL REVENUE- MH CRISIS	520,762	520,762	520,764	520,762	0%
76004	GENERAL REVENUE - PESC	3,155,427	3,155,427	3,404,828	3,155,427	-7%
76009	GENERAL REVENUE - MH SUPPORT SVCS	394,413	398,040	312,854	398,040	27%
76013	GENERAL REVENUE - PPB	2,012,050	2,285,288	2,235,292	2,427,865	9%
76100	MENTAL HEALTH BLOCK GRANT	996,643	902,743	906,822	909,262	0%
76150	TITLE XX/TANF	368,097	368,097	368,100	368,097	0%
76200	TDMHMR - PATH	226,852	266,394	163,916	266,394	63%
77100	PASRR - GR	15,269	29,149	39,430	22,843	-42%
Total Revenues		50,223,191	49,013,815	50,893,816	51,477,791	1%

Spindletop Center
Proposed FY24 Budget - *pending Board Approval*

Acct #	Description	Actual FY 2022	Budget FY 2023	Annualized FY2023	Budget FY 2024	Annualized FY23 to Budget FY24
EXPENSES:						
80000	SALARIES & WAGES	23,648,636	23,508,687	22,620,982	25,835,573	14%
80020	PERFORMANCE AWARD/INCENTIVE PAY	33,327	13,350	592,514	-	-100%
80100	FRINGE BENEFITS	9,273,462	8,703,154	7,714,694	9,042,451	17%
80200	CONTRACTS - MEDICAL PROFESSIONALS	4,463,038	4,992,551	4,927,574	5,064,436	3%
80325	CONTRACTS - IT SERVICES	730,513	1,319,287	997,930	910,992	-9%
80350	CONTRACTS - RESIDENTIAL	3,798,542	3,947,997	3,561,824	3,242,064	-9%
80510	HOUSEKEEPING	-	-	-	-	
80520	MAINTENANCE	185,736	199,158	222,268	213,856	-4%
80530	MOTOR POOL	63,776	67,990	62,290	59,282	-5%
80600	LABORATORY SERVICES	35,271	34,550	34,924	37,600	8%
80700	MEDICATIONS	149,711	155,800	177,052	180,400	2%
80900	TRAVEL	133,286	145,122	111,984	149,168	33%
81000	TRAINING	171,490	160,610	139,376	232,024	66%
81100	OFFICE SUPPLIES & PRINTING	181,738	156,488	109,148	158,115	45%
81200	OTHER CONSUMABLES	976,606	516,614	732,872	461,045	-37%
81300	RECRUITING	48,171	24,837	212,474	195,033	-8%
81450	PURCHASED SERVICES-OUTSIDE VENDORS	2,303,780	2,282,488	2,286,046	2,332,506	2%

Spindletop Center
Proposed FY24 Budget - *pending Board Approval*

Acct #	Description	Actual FY 2022	Budget FY 2023	Annualized FY2023	Budget FY 2024	Annualized FY23 to Budget FY24
EXPENSES:						
81500	EQUIPMENT PURCHASE	5,516	8,500	-	-	
81600	EQUIPMENT RENT/REPAIR	22,118	18,971	19,050	16,509	-13%
81700	BUILDING RENOVATIONS	118,771	15,500	19,300	-	-100%
81800	BUILDING RENT/REPAIR	415,980	466,742	418,258	302,978	-28%
81900	VEHICLE PURCHASE	80,486	18,089	70,228	52,505	-25%
82000	VEHICLE RENT/REPAIR	130,996	128,600	138,414	132,550	-4%
82100	GASOLINE/FUEL	129,093	132,010	111,348	132,300	19%
82200	TELECOMMUNICATIONS	455,064	389,940	492,492	403,945	-18%
82300	UTILITIES	530,917	536,340	646,230	581,758	-10%
82400	INSURANCE	680,310	739,595	706,468	979,038	39%
82500	CLIENT WAGES	53,596	56,900	4,910	-	-100%
82600	REHABILITATIVE/PROGRAM	62,685	59,100	103,424	81,136	-22%
82700	CLIENT SERVICES	382,500	164,386	121,610	416,277	242%
83100	SUPPORTED HOUSING	228,101	193,673	136,370	193,673	42%
83200	MARKETING	21,323	15,000	10,962	20,000	82%
83300	MISCELLANEOUS	(8,520)	(158,214)	(147,994)	50,575	-134%
Total Expenses		49,506,019	49,013,815	47,355,022	51,477,791	9%
Total Excess Revenue over Expenses		717,172	-	3,538,794	-	

OPERATING REVENUES & EXPENSES BY PROGRAM

	MH Adult	MH Child	Substance Use	Crisis	ECI	IDD	All other	Budget FY24
County Revenue	-	-	-	237,893	-	-	605,553	843,446
Other Local Revenue	5,000	-	7,500	-	2,626	557,527	207,457	780,110
Medicaid/Medicare/Client Collections	2,269,586	3,225,472	81,950	672,479	1,746,201	7,448,692	1,079,109	16,523,489
General Revenue	5,830,765	2,881,725	121,000	6,089,528	-	3,727,350	425,544	19,075,912
Directed Payment Program (DPP)	712,262	259,520	82,123	-	-	-	1,775,153	2,829,058
Charity Care Provider (CCP)	335,768	411	-	-	-	-	2,324,950	2,661,129
Other State/Federal Contracts/Grants	1,713,228	85,819	1,144,000	817,498	2,141,500	112,933	2,749,670	8,764,648
Total Revenue	10,866,609	6,452,947	1,436,573	7,817,398	3,890,327	11,846,502	9,167,436	51,477,791
Salaries	5,753,497	3,859,277	765,889	1,946,198	1,818,074	5,829,298	5,863,340	25,835,573
Fringe	2,224,355	1,493,408	268,061	681,169	636,326	2,040,254	1,698,877	9,042,451
Client Services	1,636,345	515,600	50,000	3,165,191	2,626	3,677,910	167,914	9,215,586
Operating Expenses	1,152,411	505,662	352,491	1,963,609	268,788	2,112,081	1,029,140	7,384,181
Total Expenses	10,766,608	6,373,947	1,436,441	7,756,167	2,725,813	13,659,543	8,759,271	51,477,791
Total Excess Revenue over Expenses	100,000	79,000	132	61,230	1,164,514	(1,813,041)	408,165	0

WAGES & BENEFITS

	Budget FY23	Annualized FY23	Budget FY24	Budget FTE FY23	Actual FTE FY23	Budget FTE FY24
Regular Pay						
Current Filled Positions	\$ 22,921,791	\$ 22,185,050	\$ 25,809,923	480.05	368.92	448.86
Current Open Positions (12.78% - FY23, 18.02% - FY24)	3,359,626	4,875,730	5,442,228	75.43	197.00	121.39
Current Positions	26,281,417	27,060,781	31,252,151	555.48	565.92	570.25
less Salary Lapse (12.00% - FY23, 12.00% - FY24)	(3,207,552)	(4,875,730)	(3,798,408)			
Sub-total Regular Pay	23,073,865	22,185,050	27,453,743	555.48	565.92	570.25
Additional Pay - includes On-Call & OT Pay	251,061	163,131	193,676			
Allowance for Career Ladder - 9% achievement - 3%	197,111	274,770	365,776			
Total Wage Expenses	23,522,037	22,622,951	28,013,195			
Fringe Benefits	8,703,154	7,714,694	9,042,451			
Fringe Benefit % of Wages	37.00%	34.10%	32.28%			
Total Wage & Benefits Expenses	\$ 32,225,191	\$ 30,337,645	\$ 37,055,646			

Changes from FY23 to FY24 include-	
Additions:	
New Positions - 24.71 FTE	1,349,257
Subtractions:	
Deleted Positions - (18.31) FTE	(1,128,206)

BUDGETED POSITIONS AND SALARY LAPSE

Fiscal Year	Budgeted FTEs	Actual Year End FTEs	Year End Filled FTEs	Year End Vacant FTEs	Actual Lapse %	Lapsed Salary
2018	549.11	554.24	471.26	82.98	14.97%	\$ 3,267,464
2019	513.82	545.40	457.97	87.43	16.03%	\$ 4,616,834
2020	583.50	615.13	476.98	138.15	22.46%	\$ 4,973,369
2021	541.61	537.22	444.22	93.00	17.31%	\$ 4,253,800
2022	566.90	575.00	482.99	92.01	19.05%	\$ 4,128,533
2023	555.48	565.92	368.92	197.00	34.81%	\$ 4,875,730
Expected 2024	613.27	613.27	502.88	110.51	18.02%	\$ 3,798,408

PERFORMANCE AWARDS, ADDITIONAL PAYMENTS, AND SALARY INCREASES

Paid Current FY						Paid Budgeted FY						
Fiscal Year	Performance Award Yes/No	Date Paid	Performance Award %	Retention Payments	Total Cost to Center	Centerwide Salary Increases Yes/No	Effective Date	Centerwide Salary Increase %	Inflation Increase	Targeted Increases	Other Increases	Total Cost to Center
2018	Yes	8/10/2018	5%		\$ 946,944	No			2.10%	63	11	
2019	Yes	8/9/2019	\$500 gross		\$ 225,016	No			2.30%	13	9	
2020	No					Yes	9/8/2019	2% + market leveling	0.10%		All staff	\$ 2,371,021
2021	Yes	8/20/2021	\$2,000 net		\$ 1,148,273	No						
2022	Yes	11/23/2022	\$1,000 gross		\$ 386,180	Yes	9/1/2021	5% + minimum wage raised to \$14.15	5.40%		All staff	\$ 2,616,344
2023	Yes	11/23/2022 3/31/2023 6/16/2023 8/11/2023 11/22/2023	\$2,000 gross	IDD-ARPA \$2,000 IDD-ARPA \$675 PATH \$1,500 <i>All-By Tenure</i>	\$ 2,369,815	No		Career Ladder increases - 3%	8.50%		All staff	
2024						Yes	9/1/2023	6% COLA + 5% mkt inc. specific job codes	4.00%		All staff	\$ 1,713,908
Total					\$ 5,076,228			33.00%	52.90%			\$ 4,987,365

Service Revenue		
Fiscal Year	Service Revenue	\$ Chg
2018	\$ 20,054,194	0
2019	\$ 18,831,754	-6.10%
2020	\$ 16,862,661	-10.46%
2021	\$ 15,912,433	-5.64%
2022	\$ 16,512,639	3.77%
2023	\$ 15,788,512	-4.39%
2024 B	\$ 17,145,723	8.60%

RESERVE ACCOUNTS

FY24 Projections	Beginning Balance	Expected Net Changes	Ending Balance
Special Project Reserve Account (formerly EOY Spending)	\$ 120,333		\$ 228,133
Inflow - Excess funds from FY23		957,800	
Outflow - Capital expenditures		(850,000)	
Reserves Account	\$ 11,850,158		\$ 14,053,417
Inflow - Reserves from Excess Revenue (FY23)		957,800	
Inflow - Net DPP Funds		3,535,676	
Inflow - Net CCP Funds		3,200,000	
Outflow - As budgeted for Operating		(5,490,217)	

Fiscal Year	1115 Waiver included in Budget	1115 waiver Expended - Year End	Excess Revenues Prior Year	Reserve Account Year End
2017	6,149,453	5,550,213		2,660,524
2018	6,277,467	3,898,739		8,468,903
2019	1,118,977	1,043,317		10,489,850
2020	2,958,417	3,204,023		22,287,711
2021	2,525,163	2,459,380		22,955,930
2022	2,000,000	6,216,725		18,984,935
2023	5,500,663	7,134,777		11,850,158
Expected 2024	6,735,676	5,490,217	957,800	14,053,417



QUESTIONS